

# SAMSUNG C&T

## Shareholder Return Policy (FY 2026-2028)

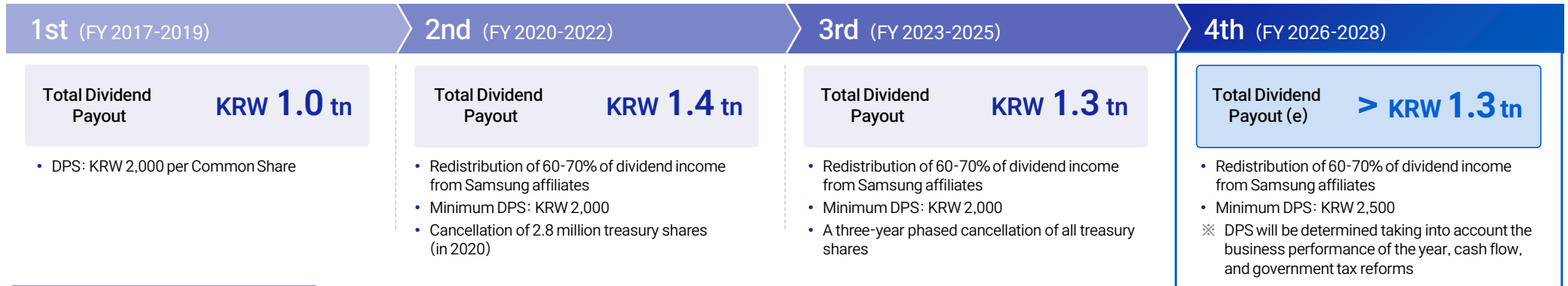


## Maintain shareholder return policy with increased investments, while anticipating an increase in total dividend payout

Invest KRW 8-9.4 trillion for the next three years (2026 – 2028) ※ Consolidated

### Shareholder Return Policy

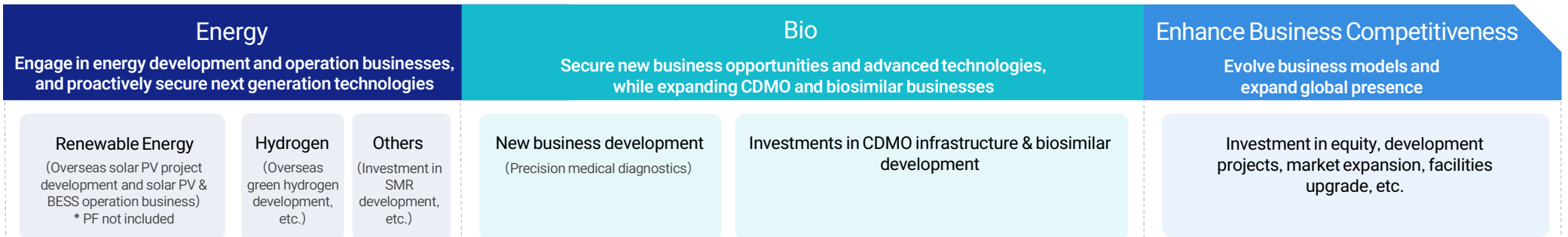
To redistribute **60-70%** of dividend income from Samsung affiliates (maintaining the redistribution rate of the 3rd Policy)  
**Minimum DPS: KRW 2,500** (up 25% from KRW 2,000 under the 3rd Policy)



### Investment Plan

**Future Growth Engines** **KRW 6.5-7.5 tn**

**Core Business** **KRW 1.5~1.9 tn**



## Secure the next growth engines focusing on energy and bio sectors, and strengthen the competitiveness and profitability of core businesses

### Energy

#### Enter into energy business

- Expand our presence across the value chain from project development to operations and power sales, evolve into a renewable Independent Power Producer (IPP)

#### Expand energy solution business

- Enhance bidding competitiveness by securing key technological capabilities and diversifying business models and markets



### Business Model

#### Pivot to high-margin business model

- Nurture growth of tech-driven products (airport/data center/metro)
- Secure less competitive orders backed by investment (Mixed-use Development at home and abroad)
- Expand infrastructure of overseas business sites and equity investment-backed businesses



Creating  
Value from  
future growth  
engines



Boost  
profitability of  
core  
businesses



### Bio

#### Develop new businesses in life sciences

- Enter into highly-promising and genetic analysis-based precision medical service sector

#### Subsidiary-led CDMO and biosimilar expansion

- Maintain no. 1 capacity backed by large-scale orders
- ADC - target therapies for bladder and breast cancers
- AAV - target therapies for ocular diseases



### Global Expansion

#### Strengthen foundation for future growth through global expansion

- Fashion: Expand to overseas markets, targeting customers in their 20s and 30s within the Asian market
- F&B: Scale up existing operations and expand to areas adjacent to our key overseas markets

